Form No. INC-33

e-MOA (e-Memorandum of Association)

[Pursuant to Schedule I (see Sections 4 and 5) to the Companies Act, 2013)]

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Form language

(•) English ( ) Hindi

Refer instruction kit for filing the form.

*All fields marked in * are mandatory*

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* Table applicable to company as notified under schedule I of the Companies Act, 2013

A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES

(A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES
B - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL
C - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND HAVING A SHARE CAPITAL
D - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND NOT HAVING SHARE CAPITAL
E - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND HAVING SHARE CAPITAL)

Table A/B/C/D/E

1 The name of the company is

SJ CORPORATION LIMITED

2 The registered office of the company will be situated in the State of

Gujarat $

$ Amended vide special resolution passed by way of Postal Ballot on Friday, 03rd July, 2026 for Shifting of Registered office from State of Maharashtra to State of Gujarat, subject to approval of Central Government.

3 (a) The objects to be pursued by the company on its incorporation are:

1.To carry on the business as manufacturers, processors, buyers, sellers, exporters, importers, dealers, commission agents of all kinds of rubbers including tread rubbers, procured rubbers, predated rubbers, synthetic rubbers, plain rubbers, natural rubbers, formed rubbers, reclaimed rubbers, acrylonitrile rubbers, styrene-butadiene rubbers, manmade rubbers, monomers, polymers, co-polymers, elastomers, carbon black, zinc oxide, stearic acid, accelerator, anti-oxidant, auxiliaries, insoluble Sulphur, recharge, retarder, adhesive gums, synthetic resins, rubber latex, plastic latexes, cushion gum compounders, trade gum, cord fabrics, and chemicals and auxiliaries used as raw materials and catalysts in the rubber and tyre industry.2.To carry on in India or elsewhere the business of manufacturing, producing, refining, processing, buying, selling, importing, exporting, and dealing in tyre scrap (shredded, bales, or cut), steel and industrial chemicals and pigments including red oxide, sustainable fuels including pyrolysis oil, sustainable aviation fuel (SAF), sustainable marine fuel, and sustainable diesel fuel, Pyro/Raw char and recovered carbon black (rCB) derived from waste materials, along with the management and

	commercialization of all related by-products and waste-to-energy solutions.3.To buy, sell, manufacture, process, undertake job work, import, export, distribute and otherwise deal in all kinds and varieties of bio and organic fertilizers, pesticides, insecticides, nutrition, plant growth promoters, herbal, botanical and all types of Agri-inputs, cosmetics, non-prescribed drugs, healthcare products, food preservatives and additives, fast foods, artificial flavorings, artificial dyes and coloring agents, oleoresins, beauty and skin care products, perfumes, colognes, food supplements, healthcare products, health aids, glamour products, birth control medicines and devices, and lubricants.4.To set up divisions, branches, units, or new ventures in India or outside India through agency or to enter into arrangements which seem desirable with reference to any branch or unit so carried on.5.To carry on the business of and to purchase, hold, own, sell or lease land, estate, property, industrial estate, housing schemes, shopping office complexes, townships, warehousing; to improve such properties and to act as proprietors, developers, builders, managers, operators, hirers, and dealers of all kinds of immovable properties, including but not limited to that of lands, buildings, cinemas, hotels and cold storages; and to subscribe, purchase, acquire, hold, sell, underwrite, invest, dispose of or otherwise deal for self and on behalf of others in shares, stocks, debentures, mutual funds, deposits, bonds, units, mortgages, obligations and securities issued or guaranteed by any company or any government, trust, municipal, local or other authorities, firm, person or body; and to invest in partnership firms by original subscription, syndicate participation, tender, purchase or otherwise out of the funds of the company obtained either by subscription of capital, borrowing, or by receipt of income from any trust which may be discretionary or otherwise or by gift of money received by the company from any person; and to carry on the business of and to carry on all incidental or allied activities of such properties to do all incidental acts and things necessary for the attainment of such objects.
(b) *Matters which are necessary for furtherance of the objects specified in clause 3(a) are	1.To acquire and takeover any business or undertaking carried on, upon or in connection with or without any land or building which the Company may desire to acquire as aforesaid or become interested in and the whole or any of the assets and liabilities of such business or undertaking and to carry on the same or to dispose of, remove or put an end thereto.2.To acquire, purchase, start, run, erect and maintain lands, buildings, factories, foundries, workshops, mills, cold storage plants, equipment?s, machineries, plants and tools, industrial undertaking of any kind, warehouses, cellars, vaults, wagons, branch offices and show-rooms for the business of the Company.3.To form, promote, subsidize, organize and assist or aid in forming, promoting, subsidizing, organizing, or

aiding companies, syndicates and partnerships of all kinds for the purpose of acquiring and undertaking any properties and liabilities of this Company or for advancing directly the objects thereof, which this Company may think expedient.4.To acquire from and/or give to any person, firm or body corporate incorporated whether in India or elsewhere, technical information, know-how, processes, engineering, manufacturing and operating data, plants, layouts and blue prints useful for the design, erection and operation of plant required for any of the businesses of the Company and to acquire any grant or licenses and other rights and benefits in the foregoing matters and things.5.To pay to promoters such remuneration and fees and otherwise recompensate them for the time and for the service rendered by them.6.To invest any moneys of the Company, not immediately required for the purpose of its business, in such investments or securities as may be thought expedient, including securities issued and/or guaranteed by Central or State Government, corporation, trusts and financial institutions.7.To carry out in any part of the world all or any of the Company?s objects as principal, agent, factor, trustee, contractor either alone or in conjunction with any other person, firm, association, corporate body, Municipality, province, state or Government or colony or dependency thereof.8.To secure or discharge any debt or obligation binding on the Company in such manner as may be thought fit and in particular by mortgage, charge upon the undertaking and all or any of the assets and properties present and future and the uncalled capital of the Company or by the capital creation and issue on such terms as may be thought expedient of debentures, debenture-stocks or other securities of any description or by the issue of shares credited as fully or partly paid up.9.To purchase or otherwise acquire, sell, dispose of concerns and undertakings, mortgages, charges, annuities for certain period or on deferred basis, patents, licenses, securities, concessions, policies, book debts and claims, any interest in real or personal property and any claims against such property or against any person or company.10.To amalgamate, enter into partnership or into any arrangements for sharing profits or losses, union of interest, cooperation, joint ventures or reciprocal concessions with any person or company carrying on or engaged in or about to carry on or engage in or which can be carried on in conjunction therewith or which is capable of being conducted so as directly or indirectly to benefit the Company and to give or accept by way of consideration for any of the acts or things aforesaid or properties acquired, any shares, debentures, debenture stock or securities that may be agreed upon and to hold and retain or sell, mortgage and deal with any shares, debenture stock or securities so received.11.To guarantee the title to or quiet enjoyment of properties either absolutely or subject to any

qualifications or conditions and to guarantee persons interested or about to become interested in any property against any loss, actions, proceedings, claims or demands in respect of any insufficiency or imperfection or deficiency of title in respect of any encumbrances, burden or outstanding rights.12.To negotiate, enter into agreements and contracts or collaborate with foreign companies, firms and individuals for getting or supplying and procuring technical assistance, know-how in the marketing, importing and exporting of any of the products.13.To become member of and to communicate with Chamber of Commerce and other mercantile and public bodies throughout the world and to advise on concert, promote and support measures for the protection, advancement, growth of commerce and industry and for protection and welfare of persons engaged therein.14.To guarantee the fidelity of persons filling or about to fill situations of trust or confidence and the due performance and discharge by such persons of all or any of the duties and obligations imposed on them by contract or otherwise.15.To guarantee the due performance and discharge by receivers, liquidators, committees, guardians, executors, administrators, trustees, attorneys, brokers and agents of their respective duties and obligations.16.To guarantee persons filling or about to fill situations of trust or confidence against liabilities in connection therewith and in particular against liabilities resulting from the misconduct of any particular co-trustee, co-agent, sub- agent, or other person or from the insufficiency, imperfection or deficiency of the title to property or from any insufficiency, imperfection or deficiency in any security or from any bankruptcy, insolvency, fraud or tortuous act on part of any other person or from any error of judgment or misfortune.17.To take or hold mortgages, liens and charges, to secure the payment of the purchase price or any unpaid balance of the purchase price of any part of the due to the Company from the Company?s property of whatsoever kind sold by the Company or any money purchaser and others.18.To contract with lease holders, borrowers, lenders, annuitants and others for the establishment, accumulation, provision and payment of sinking funds, renewal funds, redemption funds and any other special funds and that either in consideration of lump sum of annual premium or otherwise and generally on such terms and conditions as may be arranged.19.To undertake and execute any trust or discretion the undertaking where may seem desirable and the distribution amongst the beneficiaries, pensioners or other persons entitled to thereof, any income, capital, annuity or other sums of moneys or other properties whether periodically or otherwise and whether in moneys or in specie in furtherance at any trust, discretion or other obligation or permission.20.To pay for any property or business

or services rendered or to be rendered or/and purchased in cash or by bills of the Company or by shares, ordinary, preferred or deferred either fully or partly paid-up or by bonds, mortgages, debenture-stocks or other securities or acknowledgments of the Company or partly by one or more of them or otherwise.21.To lend money to and guarantee the performance of the obligation of and the payment of interest on any stocks, shares and securities of any company, firm or person in any case in which such loan or guarantee may be considered likely, directly or indirectly further the objects of this Company and generally to give any guarantee whatsoever which may be deemed likely, directly or indirectly to benefit the Company or its members.22.To train and get trained to and/or pay for training for the employees, both present and future, for and in connection with the business of the Company. To hold, administer, sell, realize, invest, dispose off the moneys and properties, both real and personal, and to carry on, realize, dispose off and deal with any estate of which the Company is executor or administrator or in any trust of which the Company is the Trustee or of which the Company is administrator or in any trust of which the Company is trustee or administrator, receiver, liquidator or agent.23.To hold, administer, sell, realize, invest, dispose off the moneys and properties, both real and personal, and to carry on, realize, dispose off and deal with any estate of which the Company is executor or administrator or in any trust of which the Company is the Trustee or of which the Company is administrator or in any trust of which the Company is trustee or administrator, receiver, liquidator or agent.24.To make deposit, enter into recognized bonds and otherwise give security for the execution of the offices and performance of the duties of executors, administrators and trustees, receivers, liquidators and agents.25.To take such steps as may be necessary to give the Company the same rights and privileges in any part of the world as are possessed by local companies or partnership of a similar nature.26.To apply for tender, purchase or otherwise acquire any contracts, subcontracts, licenses and concessions for or in relation to the objects or business herein mentioned or any of them and to undertake, execute, carry out, dispose off or otherwise turn to account the same.27.To dedicate, present or otherwise, dispose off, either voluntarily or for value, any property of the Company deemed to be of national, public or local interest to any national trust, public body, museum, corporation or authority or any trustees for or on behalf of the same or on behalf of the public.28.To promote, assist, to take part and appear or lead evidences before any commission, investigation, inquiry, trial or hearing, whether public or private, relating to matters connected with any trade, business or industry.29.To promote co-operation, hold conferences, organize and participate in

meetings, maintain bureau, carry on correspondence, arrange discussions, symposiums and debates, prepare statements, reports and articles relating to any and all matters of interest to the Company.30.To acquire by purchase, lease, assignment or otherwise lands, tenements, buildings, basements, right and advantages of any kind whatsoever and to resell, mortgage and let on lease the same.31.To sublet all or any of the works, contracts from time to time and upon such terms and conditions as may be thought expedient.32.To form, manage, join or subscribe to any syndicate, pool or cartel for the business of the Company.33.Subject to the provisions of the Companies Act, 1956, to distribute among the members in specie any property of the Company or any proceeds of sale or disposal of any property in the event of winding up.34.To enter into any arrangement with any Government or authority, supreme, municipal, local or otherwise or any person or company that may seem conductive to the Company?s objects or any of them and to obtain from any such Government, authority, person or company any rights, privileges, charters, licenses and concession which the Company may think fit and desirable to obtain and to carry out, exercise and comply therewith.35.To apply for, promote and obtain any act, charter, order, regulation, privilege, concession, license or authorization of any Government, State or municipality or any authority or any corporation or any public body which may be empowered to grant for enabling the Company to carry on its objects into effect or for extending any of the powers of the Company or for affecting any modification of the Company's constitution or for any other purpose which may seem expedient and to oppose any bills, proceedings, applications which may seem calculated directly or indirectly to prejudice the Company's interest and to appropriate any of the Company's shares, debentures, debenture-stocks or other securities and assets to delay the necessary costs, charges and expenses thereof.36.To apply for, purchase or otherwise acquire, use, protect and renew in any part of the world any patents, patent rights, brevets invention, trademarks, designs, licenses, copyrights, concessions and the like conferring any exclusive or nonexclusive or limited right to their use or any secret or other information as to any invention, which may seem capable of being used for any of the purposes of the Company or acquisition of which may seem calculated directly or indirectly to benefit the Company and to use, exercise, develop or grant licenses in respect of or otherwise turn to account the property, rights or information so acquired and to expend money in experimenting upon, testing or improving any such patents, inventions or rights.37.To establish, provide, maintain, conduct or otherwise subsidize, assist research laboratories and experimental workshops for scientific and technical researches

and experiments and to undertake and carry on the scientific and technical researches, experiments and tests of all kinds and to promote studies and research both scientific and technical, investigations and inventions by providing, subsidizing, endowing or assisting laboratories, workshops, libraries, the remuneration of scientific or technical professors or teachers and by providing for the award of scholarships, prizes and grants to students or otherwise and generally to encourage, promote and reward studies, researches, investigations, experiments, tests and inventions of any kind that may be considered likely to assist any of the businesses which the Company is authorized to carry on.38.To make donations to such persons or institutions either of cash or any other assets as may be thought directly or indirectly conductive to any of Company?s objects or otherwise and in particular to remunerate any person or corporation introducing business to this Company and also to subscribe, contribute or otherwise assist or guarantee money for charitable, scientific, religious or benevolent, national, public, cultural, educational or other institution or object or for any exhibitions for any public, general or other objects.39.To establish, aid, support or/and in the establishment and support associations, institutions, funds, trusts, private or public, for the benefit of its employees or employees, Directors, ex-Directors of the Company or its connections in business and for persons having dealing with the Company or the dependents, relatives or connections of such person and in particular friendly or other benefit societies and grant pensions, allowances, gratuities and bonuses either by way of annual payment or lump sum and to make payment towards insurance and to form and contribute to provident and other benefit funds for such persons and to provide for the welfare of Directors, ex- Directors and employees and ex-employees of the Company and the wives, widows and families or the dependents or connections of such persons by building or contributing to the building of houses, dwellings or chawls or by grant of moneys, pensions, allowances, bonuses or other payments and to provide or subscribe or contribute towards places of instructions and recreations, hospitals, dispensaries, holiday-homes, medical and other attendance and other assistance as the Company shall think fit.40.To refer or agree to refer any claims, demands, disputes or any other questions by or against the Company or in which the Company is interested or concerned and whether between the Company and the members or his or their representatives, between the Company and third parties to arbitration in India or any places outside India and to observe and perform awards made thereon and to do all acts, deeds, matters and things to carry out or enforce the awards, in accordance with the provisions of Indian Arbitration Act.41.To pay all preliminary expenses of any

company promoted by the Company or any company in which the Company is or may contemplate being interested and preliminary expenses may include all or any part of the costs and expenses of owners of any business or property acquired by the Company.42.To enter into joint sector arrangements with any person, body corporate whether in India or abroad for the business of the Company.43.To pay out of the funds of the Company, all expenses, which the Company may lawfully pay with respect to the promotion, formation and registration of the Company or the issue of capital including brokerage and commission for obtaining applications for taking, placing or underwriting of all classes and kinds of shares, debentures, debenture-stocks or other securities of the Company.44.To pay for any rights or properties acquired by the Company and to pay or to remunerate any person or company for services rendered or to be rendered in placing or assisting to place or guaranteeing the placing of shares in Company?s capital or any debentures, debenture-stocks or other securities of the Company or in or about the formation or promotion of the Company or acquisition of properties by the Company for the purpose of the Company whether by cash payment or by the allotment of shares, debentures, debenture-stocks or other securities of the Company credited as paid-up in full or in part or otherwise as the case may be.45.To open current or fix accounts with any bank, bankers, shroff or merchants and to pay into and draw money from such accounts and to draw, make endorse, discount and execute all types of negotiable instruments.46.To insure the whole or any part of the property and personnel of the Company either fully or partially, to protect and indemnify any part or portion thereof either on mutual, principal or otherwise.47.To employ experts to investigate and examine into conditions, value, character and circumstances of any business concerns and undertakings having similar objects and generally of any assets, properties or rights.48.To carry on any branch of a business whether in India or outside India which this Company is authorized to carry on by means or through the agency of any subsidiary company or companies and to enter into any arrangement with such subsidiary company for taking the profits and bearing the losses of any business or branch so carried on for finance any such subsidiary, guaranteeing its liabilities or to make any other arrangement which seem desirable with reference to any business or branch so carried on including the power and provision at any time either temporarily or permanently to close any such branch or business.49.To take part in the management, supervision, conduct and control of the business or operations of any company or undertaking having similar objects and for that purpose to appoint and remunerate the directors, trustees, accountants or other experts, personnel or

agent for any of such operations or purposes.50.To purchase, take on lease or exchange, hire or otherwise acquire and dispose off any immovable or movable properties, real or personal of all kinds and of any rights or privileges which the Company may think necessary or convenient for the purpose of its business and either to retain the properties so acquired for the purpose of the Company?s business or to turn the same to account as may seem expedient.51.To accept as consideration for or in lien of the whole or any part of the Company?s properties either land or cash or Government security or securities guaranteed by Government or shares in joint stock companies or partly the one and partly the other and such other properties or securities as may be determined by the Company and to take back or acquire the properties so disposed off by repurchasing or taking on lecture the same at such price or prices and on such terms and conditions as may be agreed upon by the Company.52.To let on lease or license or on hire purchase or to lend any properties belonging to the Company and to finance for the purpose of any article or articles whether made by the Company or not by way of loans or by hire purchase system.53.To sell, purchase, mortgage grants, easements and other rights over and in any other manner deal with the undertakings, properties, assets, both movable and immovable, rights, effects of the Company or any part thereof whether real or personal for such consideration as the Company may think fit and in particular for shares, debentures, debenture-stocks and other securities of any other company whether or not having objects all together or in part similar to those of the Company and to make advances upon the security of land and/or buildings and/or other properties movable and/or any interest therein.54.To vest any movable or immovable properties, right or interest acquired by or belonging to the Company in any person or company on behalf of or for the benefit of the Company and with or without any declared trust in favor of the Company.55.To undertake and execute any contracts for works involving the supply or use of any machinery and to carry out any ancillary or other works comprised in such contracts for the business of the Company.56.To create any depreciation fund, reserve fund, sinking fund, insurance fund or any other special fund whether for depreciation or for repairing, improving, extending or maintaining any of the properties of the Company or for redemption of debentures or redeemable preference shares or any other purpose whatsoever conducive to the interest of the Company.57.To accept donations, gifts with such conditions, restrictions, obligations, stipulations and liabilities provided that such receipts are not derogative to any objects of the Company.58.To alienate, transfer, gift, donate, sell any property of the Company with or without consideration to any person including any trust whether public or

private, discretionary or specific both by revocable or irrevocable transfer or settlement and upon such terms and conditions as the Company may deem fit.59.To explore, examine, investigate, test, make, experiment, obtain, report opinion or experts; certificates, analysis, surveys, plans, descriptions and information in relation to any property or right which the Company may acquire or become interested in or may propose to acquire or with the view of discovering properties or rights which company may acquire or become interested in and to engage, employ, pay fees to retain the services of and send to any part of the world agents, explorers, technical experts, engineers, lawyers and counsels.60.To adopt such means of making known the business/activities of the Company as may seem expedient and in particular by advertising in the press, by circulars, by purchase and exhibition of works of art or interest, by publications of books and periodicals and by granting prizes, rewards and donations.61.To undertake, carry out, promote, sponsor, contribute or assist in any activity, project for rural development including any programme for promoting the social and economic welfare of or the upliftment of the people in rural area irrespective whether the Company has any business dealings in such areas or not and to incur any expenditure or use any of the assets and fidelities of the Company on any programme or project or activity or rural development and to assist execution and promotion thereof either directly or in association with any other company or person or organization or through an independent agency or in any manner as the Company may deem fit in order to implement any of the projects or programmes or activities or rural development, to transfer without consideration or at such fair or concessional value and divert the ownership of the properties of the Company to or in favor of any public or local body, authority, Central or State Government or any public institution or trust or fund.62.To raise or borrow money from time to time for any of the purposes and objects of the Company by receiving advances of any sum or sums with or without security upon such terms as the Directors may deem expedient and in particular by taking deposits from or open current account with any individual or firms including the agents of the Company, whether with or without giving the security or by mortgaging or selling or receiving advances on the sale of any property of the Company or by the issue of the debentures or debenture-stocks, perpetual or otherwise, charged upon all or any of the Company?s properties both present and future including its uncalled capital or by such other means as Directors may in their absolute discretion deem expedient.63.Subject to Section 58A of the Companies Act and Rules made thereunder and directions issued by Reserve Bank of India, to borrow, raise or secure the payment of money or to receive money and deposit as time

deposit or otherwise at interest for any purpose of the Company and at such time or times and in such manner as may be thought fit and in particular by the creation and issue of the debentures, debenture-stocks, bonds, shares credited as fully or partly paid up, obligations, mortgages, charges and securities of all kinds, either perpetual or otherwise either redeemable annuities in as and by way of securities for any such money so borrowed, raised or received or of any such debentures, debenture-stocks, bonds, obligations, mortgages, charges and securities of all kinds, either so issued to mortgage, pledge or charge the undertaking or whole or any part of the properties, rights, assets or revenue and profits of the Company, present or future, including its uncalled capital or otherwise howsoever by trust, special assignment or otherwise or to transfer or convey the same absolutely or in trust and give the lenders powers, as may seem expedient and to purchase, redeem or pay off any such securities. The Company shall not carry on business of Banking as defined by the Banking Regulations Act, 1949. *Amended vide special resolution passed by way of Postal Ballot on Saturday, 07th March, 2026 for Alteration of the Object Clause of the Memorandum of Association of the company.

4 The liability of the member(s) is limited, and this liability is limited to the amount unpaid if any, on the shares held by them.

5 Every member of the company undertakes to contribute:

(i) to the assets of the company in the event of its being wound up while he is a member, or within one year after he ceases to be a member, for payment of the debts and liabilities of the company or of such debts and liabilities as may have been contracted before he ceases to be a member; and

(ii) to the costs, charges and expenses of winding up (and for the adjustment of the rights of the contributories among themselves), such amount as may be required, not exceeding * rupees.

(iii) The share capital of the company is 50000000 rupees, divided into

50000000	Equity Share	Shares of	1	Rupees each	

Attachments

First Subscriber (s) sheet	SJ MOA subscribe sheet.pdf

Declaration

Pursuant to resolution no. 12 dated, 30/05/2026 I, on the behalf of Board of Directors, declare that following amendments have been adopted in Memorandum of Association:

II. $ The Registered Office of the Company will be situated in the State of Gujarat. $ Amended vide special resolution passed by way of Postal Ballot on Friday, 03rd July, 2026 for Shifting of Registered office from State of Maharashtra to State of Gujarat, subject to approval of Central Government.

To be digitally signed by

Name	DEEPAK BHIKHALAL UPADHYAY
Designation	Director
DIN	0*2*0*8*
DSC	DEEPAK BHIKHALAL UPADHYAY Digitally signed by DEEPAK BHIKHALAL UPADHYAY Date: 2026.07.20 14:04:04 +05'30'